# Hallsville Independent School District Texas Virtual Academy Hallsville 2024-2025 Campus Improvement Plan



# **Mission Statement**

We create a caring environment where students can grow.

# Vision

**Education for EVERY ONE!** 

# **Value Statement**

#### **Values**

Relationships - Kindness - Efficiency

#### Goal

EVERY student enrolled in a K12 powered school shall achieve at least one year's academic growth each school year.

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# **Comprehensive Needs Assessment**

#### **Needs Assessment Overview**

**Needs Assessment Overview Summary** 

#### Dates the CNA was developed or revised?

Texas Virtual Academy at Hallsville held our CNA meetings on Thursday, March 28th, Thursday, April 4th and Friday, April 19th. These meetings were available synchronously and asynchronously for all stakeholders. Our final review of the Campus Needs Assessment was on April 29th to review and edit to ensure all stakeholder feedback was reflected.

**Stakeholders:** List the members by name and role. Parents may not be LEA employees in order to fill the "parent" roles on the committee. Pay special attention to the stakeholders that are plural. You need to ensure that your list includes multiple representatives. You may add rows as needed. This table includes Title I, A Schoolwide and SCE representatives.

Stakeholder	Names	Role/ Position
Parents	Allana Moran, Chicka Feick, Magarrion Segarra, Ma Fardowsa, Jericho Vivero, Sarah Cummins, Lily Wilson	ES, MS, HS Parents
Teachers	Shannon Haulotte, Kelly Russell, Julia Bennett, Christia Lee, Colleen Scott, Miriam Cooper, Amber Savoie, Courtney Hague, Lauran Lancaster, Steve Henry, Tanja Pettyjohn, Angel Castaneda, Kimberley Boyer, Lindsey Owen, Elizabeth Crawford, Mikayla Narvaez, Rachel Trimble, Whitney Barefoot, Ally Cawthron, Brenna Steele, Laura Bauer, Heather Stepp,	ES, MS, HS and CTE Teachers
Principals	Andrea Walker, Rosalyn Petry, Amanda Burdick, Miranda Frink	ES, MS, HS Principals

Stakeholder	Names	Role/ Position
Other School Leaders	Jessica Miller	Assistant Principal
	Kyla Pickrell	Executive Director
Paraprofessional	Our campus does not have paraprofessional positions.	N/A
Administrators	Julie Smith, Erin Jones	HISD TVAH Coordinat ors
Indian Tribes/ Tribe Organizations (if feasible)	N/A	N/A
Specialized Instructional Support Personnel	Sara Perez	Crisis Resource (Social Worker)
	Dailyn Salazar-Narvaez	EB Case Teacher
Technical Assistance Providers (if appropriate)	Lyndsey Witt	Senior Manager of School Operations
School Staff	Stasha McKinney	TVAH Coordinat or - Special Programs

Stakeholder	Names	Role/ Position
Students (secondary schools)	An Ortuno, Al Moran, Ma Morrison, Ka Morrison, Sa Tai	HS Students
Other Individuals as Determined by the School		
Charter School Leaders (in an LEA that has charter schools)	N/A	
Include these stak	eholders to support State Compensatory Education (TEC 11.251)	
If practicable, at least one representative with the primary responsibility of educating students with disabilities	Criste Diaz and Megan Bone	TVAH Special Education Teachers
Other Members of the Community (not parents)	B. Necessary, J. Gillaspie, A. Wingfield	
Business Representatives	T. Scholl, A. Maitland.	

**Areas Examined and Data Sources Analyzed:** List the areas to be examined during the Comprehensive Needs Assessment Process and the data sources that will be used. You may add additional rows as needed.

Focus Area/Areas to be Examined	Data Sources Analyzed
Demographics	Active Student Demographic MPS Dashboard:  • Student count and percentages by ethnicity
Student Achievement	Academic Growth & Participation Dashboard:  • Courses passing rate (each course and all), Class connect sessions.  • Participation & growth dashboards: Measures provide comparison BOY, MOY, EOY STAAR and Interim data. Tracking of Reading and Math benchmark  • Engagement & retention dashboard: GoBox connections vs. passing courses.
School, Culture, & Climate	<ul> <li>CWM Retention Dashboard: tracks daily attendance,</li> <li>Engagement &amp; retention- Strong Start Student orientation preparedness, connections.</li> </ul>
Staff Quality, Recruitment, & Retention	Thriving (teacher) Pulse Check Dashboard:     Measure thriving elements, collaborations, agency leadership, and growth. Strengths and weaknesses, 3-year trend, and net promoter score.
Curriculum, Instruction & Assessment	Texas Data Dashboard:     Passing rates, assessment, historical benchmark/STAAR data, Campus Curriculum maps (lesson plans), state alignment documents.
Family & Community Involvement, Engagement	<ul> <li>Voice of Customer Dashboard:</li> <li>Fall &amp; Spring satisfaction gathered from surveys in areas of satisfaction, motivation, expectations, preparedness, and socially well.</li> <li>Learning Coach/Parent satisfaction</li> <li>Student First Check-in- input gathered CC login, attendance, grades, collaboration with other students, teacher connection, daily attendance, social.</li> </ul>
School Organization	Leading and Lagging Indicator Dashboard: 3E Matriculation, Handbook with staffing org chart, Instructional Schedules/calendars, Observation cadence (Teacher SFS Overview rating)
Technology	<ul> <li>Product support Dashboard:</li> <li>Technology Product support,</li> <li>K12 Zone App tracking,</li> <li>K12 Training Dashboard</li> </ul>

#### **Process Description:**

Briefly describe the steps and processes to be used during the completion of the Comprehensive Needs Assessment. Ensure the documentation collected matches this description of your CNA process.

Our Title I Committee met a total of three times synchronously. We were also able to include all required stakeholders by providing asynchronous options through the use of recorded meetings and live spreadsheets and survey questionnaires.

During our first meeting, we were able to work on clarifying the purpose and the process of creating a Campus Needs Assessment. We received feedback from the committee regarding the data provided and were also able to get a better understanding of what data clarifications and additions they would like to have for our second meeting. Finally, committee members rotated through breakout rooms to determine which of the traditional 8 areas they would best be able to provide input on. This ultimately allowed them to submit their preferences on the provided survey.

During our second meeting, we provided time for committee groups to generate strengths and needs for their assigned area. We utilized breakout rooms to ensure that committee members were able to hold open discussions that led to their conclusions of strengths and needs for our campus. Committee members were provided links to the live document and also links to a survey that allowed them to share their opinion openly or with administrators only, if that was their preference.

Our final CNA meeting allowed all committee members to review the strengths and needs established by each committee group. Live documents and surveys were provided for each committee member to share their support, opinions and recommendations of the strengths and needs for each area.

Finally, campus administrators ensured that the final Campus Needs Assessment accounted for the committee's feedback through review prior to submission.

#### **Demographics**

#### **Demographics Summary**

Hallsville ISD is located in the heart of East Texas, nestled between Longview and Marshall along the I-20 corridor. The town of Hallsville is approximately 4 square miles with a little less than 4,277 residents, according to the 2020 census. However, the school district covers approximately 188 square miles and has more than 18,000 residents.

The school district serves around 5,500 brick-and-mortar students in grades pre-K through 12.

Additionally, HISD currently serves approximately 20,000 through the Texas Virtual Academy of Hallsville.

The cap for the 2024-2025 school year is 23,000.

Texas Virtual Academy at Hallsville (TVAH), created by a partnership with Hallsville ISD and Stride, K12 Inc., is a "public school at home" available to students across Texas in grades three through 12.

The HISD Board of Trustees approved this partnership with Stride, K12 Inc. on June 16, 2018 and the Texas Virtual Academy at Hallsville began its first school year on August 27, 2018. Recognizing that each student has unique circumstances, TVAH allows alternatives for students who need advanced learning, a bullying-free environment, or the ability to balance their education with extracurricular pursuits or medical needs.

The HISD TVAH administrative offices are located at 311 Willow Street in Hallsville and the TVAH K12 Shared Services are located at 1825 Lakeway Drive, Suite 400 in Lewisville, Texas.

#### **Demographic Data for Texas Virtual Academy of Hallsville (TVAH)**

Year	SPED	EB	CTE	ECO Dis	GT	Dyslexia
2023-2024	19.45	12.36	0.08	55.7	2.32	7.96
2022-2023	17.34	8.83	80.11	56.78	2.41	6.97
<b>2021-2022</b> 16.75		8.55	46.09	57.70	2.59	6.4
2020-2021	16.07	5.61	No Data	48.47	2.96	5.52
2019-2020	15.13	3.63	31.18	30.70	1.12	4.22
2018-2019	11.76	2.75	23.19	35.98	.05	3.54

Year	Hispanic	White	Asian	Amer. Indian	Native Hawaiian	Two
2023-2024	47.40	30.19	1.43	0.49	0.14	4
2022-2023	46.49	28.87	1.63	0.56	0.17	
2021-2022	48.01	28.15	1.83	0.49	0.13	
2020-2021	38.36	38.14	1.28	0.49	0.11	
2019-2020	36.32	40.78	1.55	0.52	0.28	
2018-2019	38.46	39.75	1.51	0.34	0.09	

#### **Demographics Strengths**

- Diversity small growth in brick and mortar campuses; TVAH has more diversity and reflects more of the State of Texas' diverse populations
- As a campus, TVAH's strengths include our intervention and targeted learning support processes and our focus on improved translation services.

#### **Problem Statements Identifying Demographics Needs**

**Problem Statement 1:** Special Education, Dyslexia, and Section 504 are trending upward. **Root Cause:** The changes in Dyslexia identification criteria and subsequent programing changes. Tier I and II instruction in phonics and phonemic awareness.

**Problem Statement 2:** We continue to have concerns with communication between the campus, our learning coaches and our students, specifically with our Emergent Bilingual population. **Root Cause:** Our Emergent Bilingual population is one of the largest-growing populations at TVAH.

### **Student Learning**

#### **Student Learning Summary**

TVAH uses TFAR, state Interims and STAAR/EOC for assessment data.

Texas Virtual Academy had the following scores on STAAR/EOC exams for the 22-23 school year.

Areas that were focused on with professional development were math and reading. Some gains were seen.

	TVAH STAAR Performance Data																
		Approache	s or Above		Comparison		Meets o	or Above		Comparison		Masters	or Above		Comparison	Total # of	Total # of
	2019	2021	2022	2023	22 vs 23	2019	2021	2022	2023	22 vs 23	2019	2021	2022	2023	22 vs 23	Students 2022	Students 2023
3rd Math	20%	28%	31%	45%	14	8%	6%	13%	10%	-3	4%	3%	3%	2%	-1	131	179
3rd Reading	41%	49%	52%	53%	1	17%	20%	27%	19%	-8	9%	6%	18%	4%	-14	131	179
4th Math	15%	25%	18%	19%	1	4%	8%	7%	5%	-2	0%	5%	4%	1%	-3	323	418
4th Reading	37%	41%	48%	50%	2	12%	17%	21%	14%	-7	5%	8%	10%	4%	-6	322	414
5th Math	43%	26%	24%	32%	8	10%	8%	6%	10%	4	3%	3%	2%	2%	0	427	665
5th Reading	62%	49%	54%	53%	-1	29%	24%	26%	19%	-7	10%	11%	13%	6%	-7	429	662
5th Science	30%	25%	25%	23%	-2	9%	7%	9%	6%	-3	3%	1%	3%	1%	-2	429	662
6th Math	42%	46%	46%	45%	-1	9%	12%	12%	8%	-4	0%	1%	3%	2%	-1	1341	1130
6th Reading	45%	45%	58%	53%	-5	22%	16%	26%	22%	-4	8%	7%	11%	6%	-5	1340	1137
7th Math	38%	34%	32%	40%	8	10%	7%	8%	13%	5	3%	2%	1%	2%	1	1823	1792
7th Reading	49%	62%	71%	66%	5	25%	32%	41%	33%	-8	13%	14%	22%	10%	-12	1825	1787
8th Math	44%	30%	32%	49%	17	10%	9%	6%	9%	3	1%	1%	1%	1%	0	1752	2191
8th Reading	64%	64%	72%	61%	-11	23%	29%	38%	28%	-10	7%	10%	20%	6%	-14	1708	2145
8th Science	47%	52%	43%	73%	30	10%	21%	12%	7%	-5	2%	6%	4%	1%	-3	1879	2359
8th SS	33%	34%	27%	76%	49	6%	9%	7%	8%	1	3%	3%	3%	2%	-1	1869	2360
									-								
Algebra I	35%	37%	31%	42%	11	9%	9%	8%	7%	-1	4%	4%	4%	2%	-2	2296	3635
Biology	69%	73%	66%	80%	14	23%	28%	22%	29%	7	2%	2%	3%	4%	1	899	2208
US History	87%	84%	83%	92%	9	50%	59%	54%	55%	1	22%	30%	25%	20%	-5	1621	2282
English I	44%	58%	57%	56%	-1	24%	38%	38%	34%	-4	2%	3%	5%	3%	-2	2222	3478
English II	55%	60%	65%	64%	-1	35%	40%	48%	39%	-9	2%	2%	3%	1%	-2	2024	3171

#### **TFAR Data 2022**

Science 47%

Math 57%

**ELAR 58%** 

History 66%

#### **BOY Data 2022**

Math 22% approaches 3% meets 1% masters
ELAR 19% approaches 18% meets 10% masters
Science 23% approaches 6% meets 0% masters
History 22% approaches 11% meets 7% masters

#### Passing rate 2022

3rd grade 91%

4th grade 93%

5th grade 90%

6th grade 89%

7th grade 88%

8th grade 87%

9th grade 82%

10th grade 86%

11th grade 89%

12th grade 94%

Students enrolled in advanced courses 2% (2023-2024 figures; pending updated information for 2024-2025)

Dual enrollment 3.2% (2023-2024 figures; pending updated information for 2024-2025)

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English I	44%	58%	57%	56%	-1	24%	38%	38%	34%	-4	2%	3%	5%	3%	-2	2222	3478
English II	55%	60%	65%	64%	-1	35%	40%	48%	39%	-9	2%	2%	3%	1%	-2	2024	3171

**CCMR rate** 29.9%

#### **Dropout rate:**

Grades 7-8 1.3%

Grades 9-12 2.7%

Current year data is pending.

#### **Student Learning Strengths**

Student performance is trending upward for students who are actively engaged and attending classes. As a campus, our satisfaction ratings from families are high.

#### **Problem Statements Identifying Student Learning Needs**

**Problem Statement 1:** TVAH families require more effective and aligned training and ongoing support with the learning system. **Root Cause:** We have an overabundance of resources geared towards utilizing the online learning system. Over half of our TVAH families do not participate and/or follow-up with provided support for utilizing the learning system. This causes issues with attendance, engagement and learning for students.

#### **School Processes & Programs**

#### **School Processes & Programs Summary**

TVAH initiatives continue to be: Professional Learning Communities, Leader In Me schools, strengthening Tier I instruction and the RtI/MTSS process, developing leaders across the campus, and developing the required bilingual program.

Professional development is planned through examining data and consulting with stakeholders. Principals have input into professional development during Instructional Leadership Team meetings and teachers have input through their SBD and lead teacher teams.

Professional Learning Communities -

Our campus has begun training on the implementation of effective PLCs with administrative staff with the intention of full implementation of PLCs with the staff in the Spring of 2024.

We assign new staff members a campus mentor to assist them with learning campus processes and procedures and helping them familiarize themselves with curriculum and assessments.

The campus provides collaboration meetings for new-to-the-profession staff members throughout the year.

Leader in Me -

We received a grant for LIM in the fall and are training administrators currently.

Staff will be trained during the summer and at the beginning of the 2024-2025 SY.

Implementation with students will be slowly rolled out that same year.

#### **Supports:**

Use of K12/Stride Evaluation Tool data and Walk the Halls feedback was given in areas that would impact student performance.

Professional Development Plan was shared with the district.

Common planning occurs in weekly meetings.

When K12 data shows a need, the Administrative team will provide the necessary professional development opportunities for the staff. For example, when data showed a lower trend than expected, the Administrative team created an alternate schedule to enhance student success. The Administrative team created the plan, trained the staff and walked them through the entire process.

#### Other Resources:

K12 training, ESC training, mini-conferences, SpEd training, Math and Reading training, GT training, EB training, Dyslexia training, etc.

#### **Key Training Areas:**

Training for SpEd teachers

EB training for all staff

#### **Collaboration:**

**TVAH Collaboration Meetings** 

Title I/SBDM

DLT/ILT

#### **Curriculum:**

Curriculum is provided through Stride, K12, Inc.

K12 curriculum - continuous curriculum improvement and updates

For TVAH, all of our curriculum goes through third-party evaluations before being implemented.

The TEKS, accessibility standards and NSQ standards are verified by HISD, K12 curriculum specialists, and EdGate.

The courses are then approved by the commissioner through the TXVSN waiver process.

Research in curriculum design, best practices in instruction, and student performance data are the basis of embedded professional development and horizontal and vertical alignment sessions. TVAH teachers work in collaborative teams to study current performance data and learn the most current practices in their content area. Based on that collaborative work, teacher teams continuously update and improve upon curriculum documents. Classroom walk-throughs are conducted to collect data on instructional trends. The trends identified are utilized to determine short and long-term goals for curriculum, instruction, and assessment.

Professional development at TVAH is designed around data collected from student and teacher performance results as well as updates from the Texas Education Agency (TEA) and evidence based best practices in educational research. Professional development that is required through regulatory measures through TEA or federal requirements is also provided through TVAH, K12, an ESC center, and/or EduHero through Region 6.

#### **Greatest areas of need:**

- TELPAS
- Two Lowest Ethnicity Groups African American and Hispanic (23-24 SY)
- OSP and SPED indicators (RDA)
- Reading and Math (Commissioner's Focus)
- CAP (SPED Indicators)

Family Communication:
Connection calls
Data meetings
Messaging when grades are dropping.
Formative and Summative Assessments:
TFAR and Interims
Unit tests
nstructional Collaboration:
More of a focus on sub groups within PLC.
Start with the "Golden Course" (master template).
Powerpoints are shared.
Teachers tweak to fit teaching style.
CTE/Dual Credit:
Texas Career and College Prep (formerly Stride Career Prep) was added in 2019-2020 and continues to grow each year.
CTE courses are being added as they are developed.
MOUs are being established for CTE courses and DC.
Additional Notes:

Writing across the curriculum implemented once a week on a rotating schedule **MOCK TELPAS** TELPAS - during the state window Students can also take courses through TXVSN, UTPB, UTHS and Texas Tech. AP courses **District and Campus Communications:** Hallsville ISD strives to involve both our families and community in all of our educational endeavors. TVAH utilizes many forms of communication, both one way and two way. TVAH website K12 Marketing Parent Facebook (not official) Campus ES/MS/HS Facebook Twitter **Emails Smores Connection Calls** Policies and procedures - Course Catalog, Student Handbook, etc.

Office Hours, Town Hall, Outings, Assessments, Orientations

TVAH works closely with UTPB and now KC to offer dual credit classes.

MOUs are being created with other state colleges outside of the virtual setting.

In addition to the activities above, HISD is gathering valuable information from BOY, MOY, EOY parent, student, staff surveys.

Expectation for returning parent communication - 24 hours

#### Areas of concern/need:

Consideration of parent liaisons for each campus- parents that have questions on best practices for helping their student can obtain knowledge, ideas, practice strategies, relationship building, and study skills to help facilitate the parent/student relationship. Our EL/Bilingual populations could also benefit from a similar program created to fit their needs.

**Public School Directory** 

Options - advocates

Timely communication is an issue that we will continue to address, as well as updating our website and returning messages in a timely manner. Most, but not all communication, is translated into Spanish; however, we are making a concerted effort to improve upon this by providing instructions/training to parents about how to utilize online services.

Beginning Title 1 process.

#### How are we doing?

Site-based committees, surveys, parent conferences

Town Hall

#### **EB Services:**

Newsletters and Documents in Spanish

Educating families about online translation services

Translator Line - 3rd party

#### Additional forms of communication:

Emails, Progress Reports, Report Cards, Parent Conferences, Special ED IEP Goal Progress, and grades through TVS.

#### **Evaluations:**

Review of attendance, family feedback, staff feedback

Site-based committee, teacher documentation, leadership team committee, staff training

Survey data

#### **School Context and Organization:**

HISD will be a district that pursues "Excellence in Education" in the following:

- Professional Learning Community Philosophy
- DEIC and DEIC Subcommittee meetings to analyze, adjust and reflect on CNA/DIP
- Protect Common Planning/Instructional time
- Campus Team Meetings
- Interventions

- Academic Data Meeting/Review
- PLC Trainings/Updates
- Participation
- Attendance/active engagement/interventions
- 10 days, curriculum lock, except sped, 24-hour appeal
- Low SES
  - Interventions
  - Attendance Incentive Plans
  - Homeless/Foster programs/services
- Computer Tech
- Social Worker (resources and pregnancy)

Areas of concern and focus will continue to be on the sub groups - low SES, OSP, SPED, and EB populations and building capacity for evidence based strategies on parent involvement, academic/behavior intervention, and building quality relationships.

We have small groups based on individual instructional needs.

#### **Changes:**

K12 will be implementing PowerSchools

Master schedule

Intervention - tutorial time embedded

Teacher-designed assessment

District expectations regarding technology are outlined in the Hallsville ISD Technology Plan.

The technology plan identifies strategies to meet local, state, and national technology standards including 21st Century Skills. Instructional facilitators are part of a curriculum and instruction team that identify student expectations, write curriculum, and assists in the assessment of the curriculum. A major emphasis is placed on increasing the levels of student engagement using various technology tools and a collaborative learning environment.

Teachers are encouraged and supported in the use of technology to facilitate methods of teaching that are far more engaging, effective, and efficient than past practices and resources allowed.

Professional development is provided based on campus and/or individual staff members' needs.

Technology plays an important role in terms of what and how student learning takes place in the virtual environment. Students are not only learning with technology, they are learning about technology. All indicators point to our students achieving academic success and becoming skilled digital users in the process. The instructional process is infused with technology in the delivery of curriculum content and instructional practice.

TVAH provides computers, reimburses internet and provides hot spots (McKinney-Vento) based on student needs.

Students also have access to the K12 technology support center.

#### Continue:

IMA funds to purchase instructional materials and tutorials

Title I funds - staffing, supplies and tutorials

Staff development (ongoing)

#### **School Processes & Programs Strengths**

Common planning time that is built into the school day

- RtI/MTSS processes that are built into the school day
- New to TVAH mentoring and teacher onboarding processes
- Strong PD plan that includes input from campus leaders and teachers
- Campus staff has a high-level of satisfaction, mentioning that their work environment is collaborative, culturally-rich and highly-engaging.

#### **Problem Statements Identifying School Processes & Programs Needs**

**Problem Statement 1:** Implementation of focus areas (PLC, RtI/MTSS, Curriculum Alignment, Discipline Management Program) is inconsistent across the campus. **Root Cause:** New personnel to TVAH and the lack of systems to clearly communicate goals and objectives.

**Root Cause:** Campus administration is working toward implementing effective Professional Learning Communities. Our focus is on empowering teachers through increased collaboration; however, we are still working towards building our team's capacity to collaborate effectively as a PLC.

#### **Perceptions**

#### **Perceptions Summary**

The majority of stakeholders report very positive feelings about the campus, coursework and resources. The majority of teacher stakeholders report very positive feelings about their opportunities for collaboration, agency, leadership and growth.

Texas Virtual Academy at Hallsville has 633 teachers, 49 counselors, 33 At-Risk engagement specialists, 13 At-Risk academic coaches, 4 compensatory education administrators and 22 campus administrators provided by Stride, K12, Inc.

On the HISD side, there are 3 administrators, 8 counselors, and 23 support staff.

TVAH sends out two parent surveys each year. Additionally, staff are sent surveys twice a year to assess how well they think the school is progressing. Students are surveyed by pulse checks sent out by certain teachers.

Learning coaches and legal guardians are invited to multiple virtual events.

Input is gathered through the needs assessment/surveys, and parents, staff, business owners, and community members are invited to participate in the site-based decision making team.

In an effort to retain staff, K12 offers the following:

- Pay scale \$48,000 (average teacher salary)
- 8-5 work day
- 35 days off during the summer for teachers
- 10 sick days per year
- 3 personal days per year

• Staff are offered discount gym memberships, wellness emails are sent monthly and free mental health resources are available.

#### **Perceptions Strengths**

Overall, our stakeholders are satisfied with TVAH. We provide formal survey opportunities for input from teachers, families and students at least twice a year and we consistently receive positive feedback from the majority.

#### **Problem Statements Identifying Perceptions Needs**

**Problem Statement 1:** Socially our students require more opportunities to connect with their peers. **Root Cause:** All of our curriculum and courses are designed to be done at home. The nature of TVAH's design is to be flexible for our students and support more asynchronous learning. The challenge for our campus is to provide this flexibility while also providing opportunities for social interaction and enrichment.

# **Priority Problem Statements**

# **Comprehensive Needs Assessment Data Documentation**

The following data were used to verify the comprehensive needs assessment analysis:

#### **Improvement Planning Data**

- District goals
- Campus goals
- HB3 Reading and math goals for PreK-3
- HB3 CCMR goals
- Performance Objectives with summative review (prior year)
- Campus/District improvement plans (current and prior years)
- Planning and decision making committee(s) meeting data
- State and federal planning requirements

#### **Accountability Data**

- Texas Academic Performance Report (TAPR) data
- Student Achievement Domain
- Student Progress Domain
- Closing the Gaps Domain
- Federal Report Card and accountability data
- RDA data

#### **Student Data: Assessments**

- State and federally required assessment information
- STAAR current and longitudinal results, including all versions
- STAAR End-of-Course current and longitudinal results, including all versions
- STAAR Emergent Bilingual (EB) progress measure data
- Texas English Language Proficiency Assessment System (TELPAS) and TELPAS Alternate results
- Texas Primary Reading Inventory (TPRI), Tejas LEE, or other alternate early reading assessment results
- Postsecondary college, career or military-ready graduates including enlisting in U. S. armed services, earning an industry based certification, earning an associate degree, graduating with completed IEP and workforce readiness

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- Career and Technical Education (CTE) Programs of Study data including completer, concentrator, explorer, participant, and non-participant information
- Student failure and/or retention rates
- Local diagnostic reading assessment data
- · Local benchmark or common assessments data
- Texas approved PreK 2nd grade assessment data
- Texas approved Prekindergarten and Kindergarten assessment data
- Other PreK 2nd grade assessment data
- State-developed online interim assessments

#### **Student Data: Student Groups**

• Race and ethnicity data, including number of students, academic achievement, discipline, attendance, and rates of progress between groups

- Special programs data, including number of students, academic achievement, discipline, attendance, and rates of progress for each student group
- Economically disadvantaged / Non-economically disadvantaged performance and participation data
- Male / Female performance, progress, and participation data
- Special education/non-special education population including discipline, progress and participation data
- Migrant/non-migrant population including performance, progress, discipline, attendance and mobility data
- At-risk/non-at-risk population including performance, progress, discipline, attendance, and mobility data
- Emergent Bilingual (EB) /non-EB data, including academic achievement, progress, support and accommodation needs, race, ethnicity, gender etc.
- Career and Technical Education (CTE) Programs of Study data including completer, concentrator, explorer, participant, and non-participant achievements by race, ethnicity, gender, etc.
- Section 504 data
- Homeless data
- Gifted and talented data
- Dvslexia data
- Dual-credit and/or college prep course completion data
- Pregnancy and related services data

#### **Student Data: Behavior and Other Indicators**

- Completion rates and/or graduation rates data
- Annual dropout rate data
- · Attendance data
- Mobility rate, including longitudinal data
- Discipline records
- Tobacco, alcohol, and other drug-use data
- Student surveys and/or other feedback
- · Class size averages by grade and subject
- · School safety data
- · Enrollment trends

#### **Employee Data**

- Professional learning communities (PLC) data
- Staff surveys and/or other feedback
- Teacher/Student Ratio
- State certified and high quality staff data
- Campus department and/or faculty meeting discussions and data
- Professional development needs assessment data
- T-TESS data

#### Parent/Community Data

- Parent surveys and/or other feedback
- Parent engagement rate
- Community surveys and/or other feedback

#### **Support Systems and Other Data**

- Organizational structure data
- Processes and procedures for teaching and learning, including program implementation

• Budgets/entitlements and expenditures data

# Goals

Goal 1: HISD will prepare every student for a competitive and successful future beyond K-12 education. (Student Achievement)

Performance Objective 1: Reading and Math Improvement -

Grade 3: 60% of Grade 3 students will score on grade level or above (Meets or Masters) on the STAAR. (Five year goal is 75%)

All Grades: 100% of students will show growth and Meets/Masters will rise by 5% for all students at each campus.

TVAH:

Grade 3: 13% of Grade 3 students will score on grade level or above (Meets or Masters) on the STAAR.

All Grades: 100% of students will show growth. Meets/Masters will rise by 2% from the previous year's results for all students at each campus.

#### **High Priority**

Evaluation Data Sources: STAAR Common Formative Assessments RtI and Intervention Data Dyslexia Intervention & Progress Data

Strategy 1 Details	Formative Reviews				
Strategy 1: All grade-level teams will participate in weekly, ongoing cooperative planning.		Formative			
Strategy's Expected Result/Impact: Decrease in referrals to academic intervention	Oct	Jan	Apr		
Staff Responsible for Monitoring: TVAH District Administrators			-		
TVAH Executive Director					
TVAH Campus Principals					
Curriculum Coordinator					
Instructional Coaches					
Reading Specialist					
Math Specialist					

Strategy 2 Details	Foi	mative Rev	iews
Strategy 2: All students will receive required remediation through in-class supports, enrichment, and/or intervention, including tutoring	Formative		
Strategy's Expected Result/Impact: Reduction in the number of students requiring accelerated learning per HB 1416 Increase in the number of students on grade-level Increase in overall performance on state assessments	Oct	Jan	Apr
Staff Responsible for Monitoring: TVAH District Administrators TVAH Executive Director TVAH Campus Principals Curriculum Coordinator Reading Specialist Math Specialist Interventionists House Bill 1416 Data Manager Engagement Ambassadors			
Strategy 3 Details	For	mative Rev	iews
Strategy 3: School leadership will coordinate job-embedded, professional development opportunities and instructional coaching for our		Formative	
teachers, including Science of Teaching Reading support.  Strategy's Expected Result/Impact: Increase in the number of students on grade-level All students showing growth on state assessments Fewer dyslexia/dysgraphia referrals  Staff Responsible for Monitoring: TVAH District Administrators TVAH Executive Directive TVAH Campus Principals Curriculum Coordinator Reading Specialist Math Specialist	Oct	Jan	Apr
Strategy 4 Details	For	mative Rev	iews
Strategy 4: School Leadership Team will review data at least quarterly as a team and individually with principals.		Formative	
Strategy's Expected Result/Impact: Growth for all students Increase in state assessment performance.	Oct	Jan	Apr
Staff Responsible for Monitoring: TVAH District Administrators TVAH Executive Director TVAH SCE Manager TVAH Campus Principals TVAH Staff Curriculum Coordinator Reading Specialist Math Specialist			

Strategy 5: Students in grades 3-8 will be screened at least twice per year using state-provided interim tests. Data from this screening instrument will be used to target specific skills for students needing intervention.  Strategy's Expected Result/Impact: Reduction in the number of students requiring accelerated learning per HB 1416 Increase in the number of students on grade-level Increase in overall performance on state assessments  Staff Responsible for Monitoring: TVAH District Administrators  TVAH Executive Director  TVAH Campus & Special Education Principals  TVAH Staff  Curriculum Coordinator  Instructional Coaches  Reading Specialist  Math Specialist  Math Specialist	nstrument will be used to target specific skills for students needing intervention.  Strategy's Expected Result/Impact: Reduction in the number of students requiring accelerated learning per HB 1416	Oct	Formative	
Strategy's Expected Result/Impact: Reduction in the number of students requiring accelerated learning per HB 1416 Increase in the number of students on grade-level Increase in overall performance on state assessments  Staff Responsible for Monitoring: TVAH District Administrators  TVAH Executive Director  TVAH Campus & Special Education Principals  TVAH Staff  Curriculum Coordinator Instructional Coaches Reading Specialist	Strategy's Expected Result/Impact: Reduction in the number of students requiring accelerated learning per HB 1416	Oct		
Increase in the number of students on grade-level Increase in overall performance on state assessments  Staff Responsible for Monitoring: TVAH District Administrators  TVAH Executive Director  TVAH Campus & Special Education Principals  TVAH Staff  Curriculum Coordinator  Instructional Coaches  Reading Specialist		0.00	Jan	Apr
Increase in overall performance on state assessments  Staff Responsible for Monitoring: TVAH District Administrators  TVAH Executive Director  TVAH Campus & Special Education Principals  TVAH Staff  Curriculum Coordinator  Instructional Coaches  Reading Specialist				
Staff Responsible for Monitoring: TVAH District Administrators TVAH Executive Director TVAH Campus & Special Education Principals TVAH Staff Curriculum Coordinator Instructional Coaches Reading Specialist				
TVAH Campus & Special Education Principals TVAH Staff Curriculum Coordinator Instructional Coaches Reading Specialist	•			
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Instructional Coaches Reading Specialist	- · · · - · · · · · · · · · · · · · · ·			
Reading Specialist	• W W • W - W W			

Goal 1: HISD will prepare every student for a competitive and successful future beyond K-12 education. (Student Achievement)

**Performance Objective 2:** Performance Objective 2: College, Career, and Military Readiness will increase from 78% to 88% (state results) in 2024 (five year goal is 90%) through meeting one of the TSDS PEIMS indicators.

TVAH: College, Career, and Military Readiness will increase by 5% (state results) in 2024 through meeting one of the TSDS PEIMS indicators.

**Evaluation Data Sources:** CCMR Dashboard College Bridge Enrollment IBC Certifications

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Ensure Texas Success Initiative (TSI) readiness of students by assessing and intervening systematically. (100% brick and mortar,	Formative		
Strategy's Expected Result/Impact: An increased number of students will be TSI complete and/or have earned a Texas College Bridge Certificate by the time they become seniors in high school.  Staff Responsible for Monitoring: Assistant Superintendent TVAH Campus & Counseling Principals TVAH Assessment Coordinator TVAH Administrators TVAH CCMR Coordinator	Oct	Jan	Apr
Strategy 2 Details	For	mative Revi	ews
Strategy 2: Enrollment in CTE dual credit coursework will increase by 3% in the 2024-2025 school year and will obtain skills necessary to		Formative	
obtain entry level employment, and the percentage of student receiving CTE certifications will increase by 5%.	Oct	Jan	Apr
TVAH: Enrollment in CTE dual credit coursework will increase by 2% in the 2024-2025 school year and will obtain skills necessary to obtain entry level employment, and the percentage of students receiving CTE certifications will increase by 2%.  Strategy's Expected Result/Impact: Students will graduate prepared for employment, internship, etc.  Staff Responsible for Monitoring: TVAH District Administrators  TVAH Executive Director  K12 CTE Coordinator  TVAH Campus Principals			

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Goal 1: HISD will prepare every student for a competitive and successful future beyond K-12 education. (Student Achievement)

**Performance Objective 3:** Provide services for those students that meet At-Risk criteria that result in them graduating high school.

TVAH: Provide services for those students that meet At-Risk criteria that result in successful completion of high school.

Evaluation Data Sources: School records of students At-Risk

**Graduation Rates** 

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Identify students who are At-Risk.		Formative	
Strategy's Expected Result/Impact: All students who meet At-Risk criteria are identified and appropriately served.	Oct	Jan	Apr
Staff Responsible for Monitoring: TVAH District Administrators TVAH Executive Director			
TVAH State Compensatory Education Manager			
TVAH Campus Principals			
TVAH Counselors			
TVAH At-Risk Counselors			
TVAH At-Risk Coordinators			
TVAH Engagement Specialists			
Strategy 2 Details	For	mative Revi	ews
Strategy 2: Provide targeted At-Risk programs in grades 3-12 to achieve growth.	Formative		
<b>Strategy's Expected Result/Impact:</b> All students who are off-cohort will be provided credit recovery opportunities to increase the number of students on cohort.	Oct	Jan	Apr
Elementary and middle school STAAR scores for the at-risk population will increase by 2% for all subjects.			
Staff Responsible for Monitoring: TVAH District Administrators			
TVAH Executive Director			
TVAH State Compensatory Education Manager			
TVAH Testing Coordinator			
TVAH Campus Principals			
TVAH Counselors			
TVAH At-Risk Counselors			
TVAH At-Risk Coordinators			
TVAH Interventionists TVAH At-Risk Teachers			
The state of the s	1		
TVAH Engagement Ambassadors			

Strategy 3 Details	For	Formative Reviews	
egy 3: Students will be identified for intervention through RtI/MTSS and be offered credit recovery (High School) and additional		Formative	
instructional support (3-12).  Strategy's Expected Result/Impact: For grades 9-12, there will be a 5% increase in the number of students moving from off-cohort to on-cohort.  Staff Responsible for Monitoring: TVAH District Administrators TVAH Executive Director TVAH State Compensatory Education Manager TVAH Testing Coordinator TVAH Campus Principals TVAH Counselors TVAH At-Risk Counselors TVAH At-Risk Coordinators TVAH Bengagement Specialists TVAH Engagement Ambassadors TVAH Interventionists	Oct	Jan	Apr
Strategy 4 Details	For	mative Revi	iews
Strategy 4: Train all pertinent personnel in the identification of At Risk and McKinney-Vento.		Formative	
Strategy's Expected Result/Impact: All students that are eligible will receive the needed supports.	Oct	Jan	Apr
Staff Responsible for Monitoring: Director of Federal & Special Programs Director of PEIMS			
No Progress Continue/Modify Discontinue	e		

Goal 1: HISD will prepare every student for a competitive and successful future beyond K-12 education. (Student Achievement)

**Performance Objective 4:** Implement systems that promote the ability of HISD to students who score in the highest tiers on AP, PSAT, SAT, ACT, and qualify as National Merit Scholars.

TVAH will promote access to AP, PSAT, SAT and ACT for all students.

**Evaluation Data Sources:** National Merit Designation PSAT/SAT scores ACT scores AP test scores

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Teachers are using depth and complexity icons during planning and instruction. Elementary and Middle school campuses have	Formative		
many GT qualified teachers to ensure that GT identified students are served by GT teachers. In addition, these students meet with the GT coordinator weekly. High school offers advanced programming for GT students. Certified GT teachers are available for HS students who aren't taking advantage of advanced programming.	Oct	Jan	Apr
Strategy's Expected Result/Impact: GT students will collaborate with one another and expand their learning Growth in assessment Top tier PSAT scores in 8th grade			
Staff Responsible for Monitoring: Director of Federal/Special Programs TVAH Gifted & Talented Coordinator TVAH Instructional Coaches			
Strategy 2 Details	For	mative Revi	ews
Strategy 2: All high school students will receive information on AP, ACT & SAT testing options. Provide waiver for ACT/SAT for eligible		Formative	
Staff Responsible for Monitoring: TVAH Counseling Principal TVAH Campus Principal	Oct	Jan	Apr
No Progress Accomplished — Continue/Modify X Discontinu	e		

Goal 1: HISD will prepare every student for a competitive and successful future beyond K-12 education. (Student Achievement)

**Performance Objective 5:** Students that are Emergent Bilingual that take TELPAS will meet growth indicators towards English Language Proficiency. District and all campuses will meet their state goals.

TVAH: Students that are Emergent Bilingual that take TELPAS will meet growth indicators towards English Language Proficiency. TVAH will meet campus state goals.

**Evaluation Data Sources: TELPAS** 

Local assessment

Strategy 1 Details	For	Formative Reviews		
Strategy 1: Students scoring less than advanced will receive asynchronous support from EB personnel and data reviewed monthly for		Formative		
progress and need for further intervention.  Strategy's Expected Result/Impact: TELPAS growth for all students Reading on reading level  Staff Responsible for Monitoring: Director of Federal/Special Programs TVAH EB Manager TVAH Campus Principals TVAH EB Teachers	Oct	Jan	Apr	
Strategy 2 Details	For	mative Revi	iews	
Strategy 2: 100% of RLA teachers have ESL certification. Teachers hired without their certification have until the end of the school year to	Formative			
take their assessment and earn their certification.  Strategy's Expected Result/Impact: Evidence of Listening, Speaking, Reading, and Writing in all courses.  Student growth on TELPAS and Summit K12 assessments.  Staff Responsible for Monitoring: Director of Federal/Special Programs  TVAH EB Manager  TVAH Compliance Manager  TVAH Campus Principals	Oct	Jan	Apr	
Strategy 3 Details	For	mative Revi	iews	
Strategy 3: Parent meeting at least once per semester for bilingual parents to train on resources and build relationships between home and		Formative		
school.  Staff Responsible for Monitoring: TVAH EB Manager	Oct	Jan	Apr	









Goal 1: HISD will prepare every student for a competitive and successful future beyond K-12 education. (Student Achievement)

Performance Objective 6: Provide academic and non-academic services for those students that meet poverty criteria.

TVAH: All students that are identified as Economically Disadvantaged will be provided additional services.

Evaluation Data Sources: STAAR scores local assessment data stakeholder survey
Intervention data
Technology data

Strategy 1 Details	For	mative Revi	ews	
Strategy 1: Monitor local data at least quarterly for intervention and resources needed. Ensure technology is available to these students as a		Formative		
priority.	Oct	Jan	Apr	
Strategy's Expected Result/Impact: All students will make academic growth.  Staff Responsible for Monitoring: District Coordinators  TVAH State Compensatory Education Manager  TVAH Operations Manager  TVAH Campus principals				
Strategy 2 Details	For	mative Revi	ews	
Strategy 2: Provide at least two staff trainings targeted towards working with students in poverty.		Formative		
Strategy's Expected Result/Impact: Increased state assessment scores	Oct	Jan	Apr	
Staff Responsible for Monitoring: TVAH State Compensatory Education Manager TVAH Campus & Counseling Principals TVAH Instructional Coaches				
No Progress Continue/Modify Discontinue	e			

Goal 2: HISD will provide quality choices to our employees that can help improve their quality of life and their financial wellbeing. (Staff Benefits and Wellness)

**Performance Objective 1:** Continue monitoring ways to increase staff salary and compensation plans; work to provide numerous selections for employees that can reduce health care costs, save money and plan for the future.

TVAH: Administration will work with human resources to ensure that compensation for all employees is evaluated quarterly with yearly bonuses and provided to teachers that make growth goals on STAAR.

**Evaluation Data Sources:** Salary schedules

Benefit trends

Growth Scores- Previous STAAR to Current Interim II

Annual pay increase for staff and bonus schedule - eligible for pay increase each year, as well as 2.5% performance bonus

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Communicate opportunities to staff members regarding the options available in terms of benefits beyond health care.		Formative	
Strategy's Expected Result/Impact: Increased staff awareness of benefit programs	Oct	Jan	Apr
STRIDE sends quarterly newsletters for employees (gym memberships, healthy eating, discounts for being a part of STRIDE, live yoga classes, meditation, chef showing how to cook healthy, etc) Competitions for staff who participate in opportunities Staff preparedness for the future/retirement (in newsletter) Competitions to encourage healthy lifestyles  Staff Responsible for Monitoring: TVAH Director of Shared Services Benefits Team STRIDE Wellness Team			
No Progress Continue/Modify X Discontinue	;		

Goal 2: HISD will provide quality choices to our employees that can help improve their quality of life and their financial wellbeing. (Staff Benefits and Wellness)

**Performance Objective 2:** Seek methods to encourage and assist staff in improving their physical and mental health by developing partnerships and fitness/health opportunities inside and outside the district.

TVAH: All staff will be provided quality choices for options for improving their physical and mental health.

Evaluation Data Sources: STRIDE quarterly newsletters sent with upcoming wellness and benefits provided by company for staff

Strategy 1 Details	For	mative Revi	ews
Strategy 1: K12 Stride will compile data about different options for gym memberships for employees. These benefits will include healthy		Formative	
eating choices, yoga classes, meditation, discounts, etc.  Strategy's Expected Result/Impact: Participation will lead to increased physical wellness.	Oct	Jan	Apr
Staff Responsible for Monitoring: TVAH Director of Shared Services STRIDE Wellness Team			
Strategy 2 Details	For	mative Revi	ews
Strategy 2: STRIDE has an Employee Assistance Program, which consists of a variety of Mental Health Awareness activities and resources.		Formative	
Strategy's Expected Result/Impact: Staff well-being supported.	Oct	Jan	Apr
Staff Responsible for Monitoring: TVAH Director of Shared Services Human Resources STRIDE Employee Assistance Program			
No Progress Continue/Modify Discontinue	;		

Goal 2: HISD will provide quality choices to our employees that can help improve their quality of life and their financial wellbeing. (Staff Benefits and Wellness)

Performance Objective 3: TVAH will maintain 100% qualified staff, through state certification or district of innovation qualifications.

**Evaluation Data Sources:** HR records

TEA records

Strategy 1 Details	For	Formative Reviews	
Strategy 1: When teachers are hired, STRIDE makes sure teachers are state-certified for the courses they are hired to teach. If they are not,		Formative	
they are moved into a position they are certified for or are released of their duties.	Oct	Jan	Apr
Strategy's Expected Result/Impact: All students will be taught by a highly-qualified teacher.			
Staff Responsible for Monitoring: K12 Stride Texas Staffing Coordinator			
Director of Human Resources			
TVAH Compliance Manager			
TVAH Campus Principals			
Strategy 2 Details	For	mative Revi	ews
Strategy 2: All ELAR teachers will be EL certified by the end of the 2024-2025 school year.		Formative	
Strategy's Expected Result/Impact: Improved performance of EB students.	Oct	Jan	Apr
Staff Responsible for Monitoring: K12 Stride Texas Coordinator			1-P1
Director of Special Programs			
TVAH Compliance Manager			
Campus ESL Teachers			
Campus Principals			
Strategy 3 Details	For	mative Revi	ews
Strategy 3: Teachers serving GT students in grades 3-8 and 9-12 will be GT certified.		Formative	
Strategy's Expected Result/Impact: Higher level, differentiated instruction in all classrooms.	Oct	Jan	Apr
Staff Responsible for Monitoring: STRIDE Compliance			
TVAH Compliance Manager			

Strategy 4 Details	For	rmative Revi	iews
Strategy 4: CTE will recruit and hire certified personnel.		Formative	
Strategy's Expected Result/Impact: Certified teachers in classrooms Increased student performance Staff Responsible for Monitoring: Director of Human Resources TVAH Compliance Manager CTE Administrator Campus principals	Oct	Jan	Apr
Strategy 5 Details  Strategy 5 Details	For	rmative Revi	iews
Strategy 5: Recruit and hire certified bilingual staff to serve the growing bilingual population.  Strategy's Expected Result/Impact: implementation of bilingual program; no need to apply for bilingual waiver	Oct	Jan	A
Staff Responsible for Monitoring: Director of Federal/Special Programs Director of Human Resources TVAH Compliance Manager TVAH Emergent Bilingual Manager TVAH Campus Principals	Ott	Jan	Apr
No Progress Continue/Modify X Dis	continue		

Goal 3: HISD will strengthen our comprehensive programs related to safety, discipline and culture on all campuses, while engaging and addressing our stakeholders' concerns. (Safety, Discipline, and Culture)

**Performance Objective 1:** Improve campus climate and culture related to student discipline across the district; discipline referrals will decrease.

TVAH: Provide discipline training for the virtual classroom to all staff. Staff will be trained on safety procedures. (Crisis Plan)

Evaluation Data Sources: Discipline reports through Skyward

Survey EduHero Professional Development One Note data

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Develop a behavior management plan, student code of conduct, and a discipline plan for the virtual setting.		Formative	
<b>Strategy's Expected Result/Impact:</b> Students are capable of performing easily within behavioral expectations within the virtual setting. Teachers are capable of effective redirection and discipline to increase instructional engagement.	Oct	Jan	Apr
Staff Responsible for Monitoring: TVAH District Administration			
TVAH State Compensatory Education Manager			
TVAH Campus Principals			
Campus Behavioral Academic Administrator Licensed Professional Counselor			
Social Worker			
Street = 2 D.4.2.	T		
Strategy 2 Details		Formative Reviews	
Strategy 2: Provide a Discipline Alternative Education Program (DAEP), with data analysis and a transition plan coordinated with the campus		Formative	
DAEP liaison.	Oct	Jan	Apr
Strategy's Expected Result/Impact: Lower percentage of recidivism  Proper intake/outtake meetings			
Goal setting meetings and review while in DAEP setting			
consultation with district licensed professional counselor while in DAEP and after release			
Staff Responsible for Monitoring: Director of Human Resources			
TVAH State Compensatory Education Manager			
TVAH Campus Principals			
District Licensed Professional Counselor			
Coordinator of Student Services Campus Behavioral Academic Administrator			
Licensed Professional Counselor			
Social Worker			
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Strategy 3 Details	For	mative Revi	ews
Strategy 3: Consistent implementation of Leader in Me and character education in order to reduce suicide, violence, substance abuse, human		Formative	
trafficking and increase healthy conflict resolution and healthy relationships (Social/Emotional Learning-ESSA). Schedule of implementation by SEL Team who meet monthly.	Oct	Jan	Apr
Strategy's Expected Result/Impact: Character Education lessons to include: suicide prevention, conflict resolutions, violence prevention, substance abuse prevention, human trafficking, healthy relationships.  SEL Team  STRIDE teachers Pre-survey and post-survey for students and staff Campus Behavioral Academic Administrator Licensed Professional Counselor Social Worker  Staff Responsible for Monitoring: TVAH Administration TVAH State Compensatory Education Manager TVAH Campus, Counseling & Special Education Principals TVAH Campus Counselors			
Strategy 4 Details	For	mative Revi	ews
Strategy 4: Clearly defined and communicated Positive Behavioral Interventions and Supports (PBIS) at each campus.		Formative	
Clearly defined and communicated engagement expectations at each campus.	Oct	Jan	Apr
Strategy's Expected Result/Impact: Continued needs assessment that monitors ongoing engagement trends Increased attendance Smores from each campus about engagement expectation Staff Responsible for Monitoring: TVAH State Compensatory Education Manager TVAh Campus Principals Campus Behavioral Academic Administrator Engagement Specialists Licensed Professional Counselor Social Worker			

Strategy 5 Details	For	mative Revi	ews
Strategy 5: Provide processes and procedures for safety and discipline during class connect sessions and in person testing.		Formative	
Strategy's Expected Result/Impact: Quicker response time when issue arise Student records Provide a safe learning environment for all students	Oct	Jan	Apr
Staff Responsible for Monitoring: TVAH Administration Campus Principals Testing Managers Campus Behavioral Academic Administrator Licensed Professional Counselor Social Worker			
Strategy 6 Details	For	mative Revi	ews
<b>Strategy 6:</b> All staff trained on Bullying and Harassment, including new guidance on Title IX protocol, thus decreasing incidences of both.		Formative	
Strategy's Expected Result/Impact: Student allegations will be properly investigated and handled at the campus level.  Staff allegations will be properly investigated and handled at the level appropriate to the case.	Oct	Jan	Apr
Staff will be trained through EduHero.			
Staff Responsible for Monitoring: K12 Stride Texas Staffing Coordinator Director of Special Programs			
TVAH Coordinator			
TVAH Counseling Principal			
TVAH Compliance Manager			
Campus Behavioral Academic Administrator Licensed Professional Counselor			
Social Worker			
Strategy 7 Details	For	mative Revi	ews
Strategy 7: At TVAH dating violence is not tolerated. Allegations should immediately be reported to campus administration, who will notify		Formative	
involved parties. Guidelines are found in the HISD Handbook. Training for all staff is required and training for students, grades 6-12, will be imbedded in SEL curriculum.	Oct	Jan	Apr
Strategy's Expected Result/Impact: Decrease in dating violence incidents Staff trained in dating violence protocol EduHero and Leader In Me			
Staff Responsible for Monitoring: TVAH Counseling Team TVAH Social Workers			
TVAH Compliance Manager			
Campus Behavioral Academic Administrator			
Licensed Professional Counselor Social Worker			
Social Worker			

Strategy 8 Details	For	rmative Rev	iews
Strategy 8: Weekly reports from GO Box data targets students who are failing and/or not attending classes in order to raise grades and		Formative	
Strategy's Expected Result/Impact: Increase engagement and successful class completion LALI data will show engagement Class completion by grades at end of semester Target is 75% of students will be passing with appropriate engagement Staff Responsible for Monitoring: Attendance and Truancy Team TVAH Campus Principals Engagement Specialist At-Risk Counselors Engagement Ambassador	Oct	Jan	Apr
Strategy 9 Details	Foi	rmative Rev	iews
Strategy 9: TVAH Counseling Department hosts Lunch With Counselors weekly for all students on the counselor's caseload. Certain groups will be targeted each week. Topics discussed include: gun safety, dating violence, suicide and Leader in Me.		Formative	
Strategy's Expected Result/Impact: Students are learning to be more adaptable, open and confident. Students are taught to become self-advocates.  Staff Responsible for Monitoring: TVAH Counseling Department Licensed Professional Counselor Social Worker	Oct	Jan	Apr
Strategy 10 Details	For	rmative Rev	iews
Strategy 10: Assistant Campus Testing Coordinators review de-escalation tactics. All ALT teachers are CPI certified.		Formative	
Strategy's Expected Result/Impact: Increased safety for students Ability to de-escalate student behavior when needed Staff Responsible for Monitoring: Assistant Campus Testing Coordinator Staff ALT teachers TVAH Testing Manager Campus Behavioral Academic Administrator Licensed Professional Counselor Social Worker	Oct	Jan	Apr
No Progress Accomplished   Continue/Modify   Discontinue	·		

Goal 3: HISD will strengthen our comprehensive programs related to safety, discipline and culture on all campuses, while engaging and addressing our stakeholders' concerns. (Safety, Discipline, and Culture)

**Performance Objective 2:** Improve student awareness of the danger of drugs and alcohol, while simultaneously implementing systematic methods to mitigate these substances on or near any HISD campus.

TVAH: All students will be invited to weekly lunch with counselors which will have sessions through the year that focus on various issues needed.

**Evaluation Data Sources:** Attendance Data

Calendar Newsletters

Data from Counselors

Red Ribbon Week communication- Community Engagement Specialist

Strategy 1 Details	Formative Review		ews
<b>Strategy 1:</b> Students grades 3-12 will participate in Red Ribbon Week activities annually.	Formative		
Strategy's Expected Result/Impact: Students will be aware of the effects of drugs and alcohol.	Oct Jan		Apr
Counselors and Community Engagement Specialists will monitor engagement.  Staff Responsible for Monitoring: TVAH Administration  TVAH Campus & Counseling Principals			
No Progress Continue/Modify Discontinue	e		

Goal 3: HISD will strengthen our comprehensive programs related to safety, discipline and culture on all campuses, while engaging and addressing our stakeholders' concerns. (Safety, Discipline, and Culture)

**Performance Objective 3:** Safe Supportive School teams will be trained and meet at least quarterly to review data and trends.

**High Priority** 

Evaluation Data Sources: SSSP threat assessment data

Discipline data

Bullying/Harassment reports

Strategy 1 Details	For	mative Revi	iews
Strategy 1: Maintain an updated list of all crisis issues and documentation.		Formative	
<b>Strategy's Expected Result/Impact:</b> Will be able to provide current data and documentation to the district, state, and federal entities upon request.	Oct	Jan	Apr
Staff Responsible for Monitoring: TVAH State Compensatory Education Manager TVAH Counseling Principal Counseling Department			
Social Workers			
Strategy 2 Details	For	mative Revi	iews
Strategy 2: Social workers meet monthly with At-Risk counselors utilizing information from crisis referrals to ensure that students are being	ing Fo		
provided necessary supports.	Oct	Jan	Apr
Strategy's Expected Result/Impact: Student SEL needs are being met.  Staff Responsible for Monitoring: TVAH State Compensatory Education Manager  TVAH Counseling Principal  Counseling Department  Social Workers			
No Progress Continue/Modify Discontinue	2		

**Goal 4:** HISD will continue to operate with a fiscally conservative budgeting approach while also consistently monitoring all budget expenditures. Priortiy focus and maximum effort will always be given to address the needs of our students and staff. (Financial Management)

**Performance Objective 1:** Provide accurate and timely forecasting for the board to make financial analysis decisions related to all bond and non-bond related expenditures.

**Evaluation Data Sources:** Financials

Monthly reports

TVAH:

Calendar Invites Monthly Reports

Strategy 1 Details	For	mative Rev	iews
Strategy 1: Set up monthly calendar invites to ensure team members are working together to make financial decisions and that there is always	Formative		
team representation from TVAH and Hallsville ISD in the meeting for accurate reporting.	Oct	Oct Jan	Apr
Strategy's Expected Result/Impact: Better communication Fiscal responsibility			
Staff Responsible for Monitoring: TVAH Coordinator TVAH Executive Director			
Strategy 2 Details	For	mative Rev	iews
Strategy 2: HISD/TVAH expenditure analysis/forecasting information will be evaluated regularly and presented to the board within the	Formative		
budgeting workshops or as requested.  Strategy's Expected Result/Impact: Board can make timely and informed decisions.  Director makes hiring projections based on current enrollment.  Staff Responsible for Monitoring: TVAH Coordinator  TVAH Executive Director  HISD Director of Finance  STRIDE Senior Manager of Regional Finance	Oct	Jan	Apr
No Progress Accomplished Continue/Modify Discontinue	;		

Goal 4: HISD will continue to operate with a fiscally conservative budgeting approach while also consistently monitoring all budget expenditures. Priortiy focus and maximum effort will always be given to address the needs of our students and staff. (Financial Management)

Performance Objective 2: Provide close monitoring and budgetary feedback for the board for all TVAH related revenues and expenditures.

**Evaluation Data Sources:** Budget reports

Board reports Financial Documents

Monthly meetings with STRIDE

Strategy 1 Details	For	rmative Revi	ews
Strategy 1: Meet on a monthly basis with K12's financial team to discuss budgets, Title I funds, special programs funding, SCE funding and	Formative		
special population numbers as it relates to HISD.  Strategy's Expected Result/Impact: Accurate budgeting	Oct	Jan	Apr
Staff Responsible for Monitoring: STRIDE Senior Manager of Regional Finance HISD CFO TVAH Administration SCE Director Title Program Manager Special Program's Managers			
No Progress Accomplished — Continue/Modify X Discontinue	e		

Goal 5: HISD will foster and create safe, efficient and sustainable learning environments for all students and staff. (Facility and Infrastructure Improvements)

Performance Objective 1: Update and align planning for prioritized future facilities projects, based on an updated long range facility plan.

Evaluation Data Sources: Long range plan

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Use enrollment projections to determine our needs for future growth based on monthly enrollment data.		Formative	
Strategy's Expected Result/Impact: Proactive preparation for the future	Oct	Jan	Apr
Staff Responsible for Monitoring: TVAH Administration HISD CFO			
Stride/K12 Administration			
Stride Regional Finance Manager			
Campus principals			
No Progress Accomplished Continue/Modify X Discontinue			

Goal 5: HISD will foster and create safe, efficient and sustainable learning environments for all students and staff. (Facility and Infrastructure Improvements)

**Performance Objective 2:** Ensure all facilities are safe, efficient and operational.

**Evaluation Data Sources:** Surveys

TVAH: Testing PowerPoint SEL Classroom Safety Meeting Invites Attendance Records

Strategy 1 Details	For	rmative Revi	ews
Strategy 1: All ACTCs will be trained on the test facility safety plan.		Formative	
Strategy's Expected Result/Impact: Safe testing sites for optimal student performance.	Oct Jan		Apr
Staff Responsible for Monitoring: Executive Director Stride Shared Services Assessment Coordinator			
TVAH Coordinator			
TVAH Assessment Coordinator			
Campus Behavioral Academic Administrator			
No Progress Continue/Modify Discontinue	ie		

Goal 6: HISD will develop innovative and sustainable infrastructure and network solutions that will serve the needs of our students and staff in a 21st Century learning environment. (Technology)

**Performance Objective 1:** Work to provide adequate training and instructional technology support so that all staff and students are highly proficient in the use of technology in the classroom and at home.

TVAH: 100% of new staff will have a complete onboard training on the procedures for using technology in their classroom to support the student experience for a highly-engaged classroom.

**Evaluation Data Sources:** HISD PD schedule Data use on google classroom Classroom walkthrough data Outcomes that align with TEKS

TVAH: K12 Training On-boarding Training Professional Development Logs

	Strategy 1 Details			Formative Reviews		iews
Strategy 1: Students will attend orientation to learn how	to use the online platform throu	gh live orientation and an Introdu	action to Online	Formative		
Learning course.  Strategy's Expected Result/Impact: Students will  Staff Responsible for Monitoring: TVAH Admin	· ·	the online learning platform.		Oct	Jan	Apr
% No Progress	Accomplished	Continue/Modify	X Discontinue			

Goal 7: HISD will strive to connect and engage with all community stakeholders and foster a culture of transparency and accessibility with all patrons.

**Performance Objective 1:** Stakeholders will be communicated about regarding student progress, financial transparency, ways to participate in their student's learning.

TVAH: All families will receive weekly communication regarding student progress.

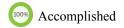
**Evaluation Data Sources:** Newsletters Websites Open Meetings Event Flyers Agendas

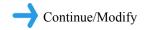
Strategy 1 Details	For	mative Rev	iews
Strategy 1: Each campus will create and distribute a communication to stakeholders to keep everyone abreast of campus events and student	Formative		
achievement.  Strategy's Expected Result/Impact: Positive image of district Increase in those willing to volunteer Increase community support of volunteer efforts  Staff Responsible for Monitoring: Director of Federal/Special Programs Campus Principals Parent Engagement Manager	Oct	Jan	Apr
Strategy 2 Details	Formative Review		iews
Strategy 2: Provide monthly board reports highlighting school events and "happenings."	Formative		
Strategy's Expected Result/Impact: Positive image of school Staff Responsible for Monitoring: Executive Director Parent Engagement Manager	Oct	Jan	Apr
Strategy 3 Details	For	mative Rev	iews
Strategy 3: Consistently post on social media platform highlighting a positive/current event on campus.	Formative		
Strategy's Expected Result/Impact: Increased social media presence Positive image of school from stakeholders Staff Responsible for Monitoring: Community Engagement Specialist Parent Engagement Manager	Oct	Jan	Apr

Strategy 4 Details	Formative Reviews		iews
Strategy 4: The TVAH website will be updated on a regular basis with handbooks, Title I documentation, referral processes and contact	Formative		
information.	Oct	Jan	Apr
Strategy's Expected Result/Impact: Clear communication and expectations			-
Positive image of school			
Staff Responsible for Monitoring: TVAH District Administrators			
TVAH Executive Director			
TVAH Operations Manager			
K12 Marketing Team			
Parent Engagement Manager			



% No Progress







Goal 7: HISD will strive to connect and engage with all community stakeholders and foster a culture of transparency and accessibility with all patrons.

**Performance Objective 2:** 90% of all students' parents/guardians/family will participate in at least one school sponsored academic activity for/with their children.

TVAH: Families will have the opportunity to participate in family events.

Evaluation Data Sources: Sign-In sheets

Parent Survey Signed Parent Compact

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Provide communication in a language parents understand.		Formative	
Strategy's Expected Result/Impact: Increase parental engagement	Oct	Jan	Apr
Staff Responsible for Monitoring: Assistant Superintendent			1
Director of Federal/Special Programs			
Director of Special Education			
Director of CTE			
Director of Innovation			
Campus Principals			
Assessment Coordinator			
Title Program Manager			
Parent Engagement Manager			
Structure 2 Dataile	For	ma atima Davi	
Strategy 2 Details	For	mative Revi	ews
Strategy 2: Hold annual Title I parent information night in the fall of 2024, including the distribution of Parent Engagement Policy and the		Formative	
School-Parent Compact.	Oct	Jan	Apr
Strategy's Expected Result/Impact: Increased parent engagement			-
Staff Responsible for Monitoring: Director of Federal/Special Programs			
Campus Principals			
Title Program Manager			
Parent Engagement Manager			

Strategy 3 Details	For	Formative Reviews	
Strategy 3: Conduct quarterly meetings to discuss high school transitions, higher education opportunities, financial aide, and the need for	Formative		
making informed curriculum choices as students register for high school. Eighth grade students participate in one meeting each year during the spring with the counseling team.  Strategy's Expected Result/Impact: Increased CCMR rates Increased graduation rates  Staff Responsible for Monitoring: Assistant Superintendent Director of Federal/Special Programs Director of Special Education Director of CTE Director of Innovation Campus Principals Assessment Coordinator Parent Engagement Manager	Oct	Jan	Apr
Strategy 4 Details	For	Formative Reviews	
Strategy 4: Conduct outreach that engages families and the community.	Formative		
Strategy's Expected Result/Impact: Increased parent engagement Staff Responsible for Monitoring: Director of Federal/Special Programs HISD Parent Liaison Title Program Manager Parent Engagement Manager	Oct	Jan	Apr
Strategy 5 Details	For	mative Rev	iews
Strategy 5: Facilitate parental engagement with the assistance of parent engagement specialist. Parent engagement specialist will oversee at		Formative	i
least one engagement opportunity quarterly.  Strategy's Expected Result/Impact: Increased social media presence Increased parent participation  Staff Responsible for Monitoring: Director of Federal/Special Programs Title Program Manager Parent Engagement Manager	Oct	Jan	Apr

## **State Compensatory**

## **Budget for Texas Virtual Academy Hallsville**

**Total SCE Funds:** \$1,886,519.25 **Total FTEs Funded by SCE:** 0

**Brief Description of SCE Services and/or Programs** 

SCE Funds are allocated towards to following goals: Goal 1: HISD will prepare every student for a competitive and successful future beyond K-12 education. (Student Achievement) Goal 3: HISD will strengthen our comprehensive programs related to safety, discipline and culture on all campuses, while engaging and addressing our stakeholders' concerns. (Safety, Discipline, and Culture) Goal 5: HISD will foster and create safe, efficient and sustainable learning environments for all students and staff. (Facility and Infrastructure Improvements) Goal 6: HISD will develop innovative and sustainable infrastructure and network solutions that will serve the needs of our students and staff in a 21st Century learning environment. (Technology) Goal 7: HISD will strive to connect and engage with all community stakeholders and foster a culture of transparency and accessibility with all patrons. District Level allocations: At-Risk Student Services Coordinator - \$60,607 Materials/Supplies to support district at-risk initiatives - \$8,450 2024 Summer Learning - \$23,000 DMAC/LPAC/Translations - \$5,500 Personnel for 504 extra duty- \$4,164 Campus/Program Allocations: East Elementary - \$294,812.88 Funds are used for 4.25 FTEs, including academic intervention, behavior intervention, and Pre-K - \$210,946.63 Extra duty pay for 504 duties and dyslexia assessments - \$7,000 Supplies and materials to support At Risk students - \$76,500 North Elementary - \$343,314.19 Funds are used for 5.48 FTEs, including academic intervention, behavior intervention, and Pre-K - \$232,694.38 Extra duty pay for 504 duties and dyslexia assessments - \$7,000 Supplies and materials to support At Risk students - \$82,240 West Elementary - \$317,587.76 Funds are used for 5 FTEs, including academic intervention, behavior intervention, and Pre-K - \$233,286.23 Extra duty pay for 504 duties and dyslexia assessments - \$7,000 Supplies and materials to support At Risk students - \$76,915 Intermediate - \$266,858.37 Funds are used for 2.96 FTEs, including academic intervention and behavior intervention- \$171,871.89 Extra duty pay for 504 duties and dyslexia assessments - \$6,500 Supplies and materials to support At Risk students - \$89,780 Jr. High - \$140,342.57 Funds are used for .67 FTEs, including academic intervention- \$44,553.68 Extra duty pay for 504 duties and dyslexia assessments - \$6,250 8th Grade Initiative extra duty pay - \$7,500 Supplies and materials to support At Risk students - \$84,160 High School - \$156,381.24 Funds are used for 1.24 FTEs, including academic intervention and credit recovery - \$34,813.08 Extra duty pay for 504 duties and dyslexia assessments - \$4,749 9th and 10th Grade Initiative extra duty pay - \$8,250 Supplies and materials to support At Risk students - \$107,867 DAEP - \$266,500.95 Funds are used for 4.4 FTEs, including academic intervention, behavior intervention - \$246,500.95 Extra duty pay for DAEP campus facilitators- \$10,000 Supplies and materials to support At Risk students - \$20,000

## Policies, Procedures, and Requirements

The following policies, procedures, and requirements are addressed in the District Improvement Plan. District addressed Policies, Procedures, and Requirements will print with the Improvement Plan:

Title	Person Responsible	Review Date	Addressed By	Addressed On
Bullying Prevention	Director of Federal/Special Programs	7/20/2023	Amy Whittle	9/19/2024
Child Abuse and Neglect	Director of Federal/Special Programs	11/19/2023	Amy Whittle	9/19/2024
Decision-Making and Planning Policy Evaluation	Superintendent	5/31/2023	Amy Whittle	9/19/2024
Disciplinary Alternative Education Program (DAEP)	Student Services Coordinator	11/19/2023	Amy Whittle	9/19/2024
Dropout Prevention	Campus Principals	11/19/2023	Amy Whittle	9/19/2024
Coordinated Health Program	Director of Federal/Special Programs	9/9/2017	Amy Whittle	9/19/2024
Dyslexia Treatment Program	District Dyslexia Coordinator	11/19/2023	Amy Whittle	9/19/2024
Title I, Part C Migrant	Director of Federal/Special Programs	8/12/2024	Amy Whittle	9/19/2024
Pregnancy Related Services	Director of Federal and Special Programs	9/20/2024	Amy Whittle	9/26/2024
Post-Secondary Preparedness	K. Graff	2/19/2024	Amy Whittle	9/20/2024
Recruiting Teachers and Paraprofessionals	ASST. SUPERINTENDENT ACADEMIC LEADERSHIP nd Director of Human Resources	6/17/2024	Amy Whittle	9/20/2024
Student Welfare: Crisis Intervention Programs and Training	Director of Federal & Special Programs and Director of Safety	11/19/2023	Amy Whittle	9/20/2024
Student Welfare: Discipline/Conflict/Violence Management	Director of Federal & Special Programs and Director of Safety	11/19/2023	Amy Whittle	9/20/2024
Texas Behavior Support Initiative (TBSI)	Asst. Superintendent of Academic Leadership, District Behavior Coordinator	7/31/2024	Amy Whittle	9/26/2024

Title	Person Responsible	Review Date	Addressed By	Addressed On
Technology Integration	Director of Tech. Innovation	11/19/2023	Amy Whittle	9/20/2024
Job Description for Peace Officers, Resource Officers & Security Personnel	Director of Safety	5/7/2024	Amy Whittle	9/20/2024